# SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 8-K/A

# Current Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

# Date of report (Date of earliest event reported): June 6, 2001

DUCOMMUN INCORPORATED (Exact name of registrant as specified in charter)

Delaware		0-1222	95-0693330
(State o	of Incorporation)	(Commission File No.)	(IRS Identification No.)
	111 West Ocean Boulevard, S Beach, Califor		802
-	(Address of principal exe	(Address of principal executive office) (Zip code)	
	Registrant's tele	phone number, including area code: (562) 62	24-0800
	(Former	N/A name or former address, if changed since last report)	
		1	
em 7. Financial State	ments, Pro Forma Financial Informa	tion and Exhibits.	
(a) Financial staten	nents of business acquired.		
Attached as I Restated).	Exhibit 99.2 are the audited financial	statements of Composite Structures, LLC for the Year	rs Ended December 31, 2000 and 1999 (As
	Exhibit 99.3 are the unaudited financ 1 31, 2001 and 2000.	ial statements of Composite Structures, LLC as of Mar	rch 31, 2001 and for the Three Month Periods
(b) Pro forma finan	icial information.		
	Exhibit 99.4 are the unaudited pro fo nber 31, 2000 and the Three Months	rma financial information for Ducommun Incorporated Ended March 31, 2001.	and Composite Structures, LLC for the Year
(c) Exhibits.			
99.2.	Financial Statements of Comp Independent Auditors' Report	posite Structures, LLC for the Years Ended December 3	31, 2000 and 1999 (As Restated) and
99.3.	99.3. Unaudited Financial Statements for Composite Structures, LLC as of March 31, 2001 and for the Three Month Periods March 31, 2001 and 2000.		1 and for the Three Month Periods Ended
99.4.		al Information for Ducommun Incorporated and Comp hree Months Ended March 31, 2001.	oosite Structures, LLC for the Year Ended

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DUCOMMUN INCORPORATED

(Registrant)

By: /s/ Samuel D. Williams

Samuel D. Williams Vice President and Controller (Duly Authorized Officer of the Registrant)

# EXHIBIT INDEX

- 99.2. Financial Statements of Composite Structures, LLC for the Years Ended December 31, 2000 and 1999 (As Restated) and Independent Auditors' Report.
- 99.3. Unaudited Financial Statements for Composite Structures, LLC as of March 31, 2001 and for the Three Month Periods Ended March 31, 2001 and 2000.
- 99.4. Unaudited Pro Forma Financial Information for Ducommun Incorporated and Composite Structures, LLC for the Year Ended December 31, 2000 and the Three Months Ended March 31, 2001.

Financial Statements of Composite Structures, LLC for the Years Ended December 31, 2000 and 1999 (As Restated) and Independent Auditors' Report.

# Composite Structures, LLC

Financial Statements for the Years Ended December 31, 2000 and 1999 (As Restated), and Independent Auditors' Report

### INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Composite Structures, LLC:

We have audited the accompanying balance sheets of Composite Structures, LLC as of December 31, 2000 and 1999, and the related statements of operations, members' capital, and cash flows for the years then ended. These financial statements are the responsibility of Composite Structures, LLC's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the financial position of Composite Structures, LLC at December 31, 2000 and 1999, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 11, the accompanying financial statements have been restated.

DELOITTE & TOUCHE LLP Los Angeles, California March 23, 2001 (August 16, 2001 as to Notes 9, 11, and 12)

#### **COMPOSITE STRUCTURES, LLC**

### BALANCE SHEETS DECEMBER 31, 2000 AND 1999 (As Restated)

	2000	1999
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 1,086,000	\$ 85,000
Receivables, net (Notes 2 and 6)	6,973,000	7,986,000
Inventories, net (Notes 3 and 6)	7,127,000	5,449,000
Prepaid expenses and other current assets	145,000	76,000
Total current assets	15,331,000	13,596,000
PROPERTY, PLANT, AND EQUIPMENT, Net (Notes 4 and 6)	5,194,000	5,378,000
PREPAID PENSION COSTS (Note 7)	1,465,000	1,291,000
OTHER ASSETS, Net	35,000	33,000
TOTAL	\$22,025,000	\$20,298,000
LIABILITIES AND MEMBERS' CAPITAL		
CURRENT LIABILITIES:		
Accounts payable	\$ 3,579,000	\$ 2,947,000
Accrued liabilities (Notes 5 and 10)	4,840,000	3,646,000
Total current liabilities	8,419,000	6,593,000
REVOLVING CREDIT FACILITY (Note 6)	—	5,718,000
Total liabilities	8,419,000	12,311,000
COMMITMENTS AND CONTINGENCIES (Note 8)		
MEMBERS' CAPITAL (Notes 6 and 10):		
Contributed capital	6,108,000	5,210,000

Retained earnings	7,498,000	2,777,000
Total members' capital	13,606,000	7,987,000
TOTAL	\$22,025,000	\$20,298,000

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# **COMPOSITE STRUCTURES, LLC**

# STATEMENTS OF OPERATIONS

# YEARS ENDED DECEMBER 31, 2000 AND 1999 (As Restated)

The accompanying footnotes are an integral part of these financial statements.

	2000	1999
SALES AND SERVICES REVENUE	\$59,300,000	\$59,676,000
COST OF GOODS SOLD	41,771,000	48,285,000
GROSS PROFIT	17,529,000	11,391,000
SELLING, GENERAL, AND ADMINISTRATIVE EXPENSES	8,071,000	6,918,000
OPERATING INCOME	9,458,000	4,473,000
INTEREST EXPENSE, Net	273,000	851,000
OTHER EXPENSE, Net	358,000	436,000
NET INCOME	\$ 8,827,000	\$ 3,186,000

The accompanying footnotes are an integral part of these financial statements.

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# **COMPOSITE STRUCTURES, LLC**

# STATEMENTS OF MEMBERS' CAPITAL YEARS ENDED DECEMBER 31, 2000 AND 1999 (AS RESTATED)

	Contributed Capital	Retained Earnings	Total
BALANCE, DECEMBER 31, 1998	\$5,210,000	\$ 627,000	\$ 5,837,000
Dividends (Note 10)		(1,036,000)	(1,036,000)
Net income		3,186,000	3,186,000
BALANCE, DECEMBER 31, 1999	5,210,000	2,777,000	7,987,000
Dividends (Note 10)		(4,106,000)	(4,106,000)
Amortization of deferred compensation expense	898,000		898,000
Net income		8,827,000	8,827,000
BALANCE, DECEMBER 31, 2000	\$6,108,000	\$ 7,498,000	\$13,606,000

The accompanying footnotes are an integral part of these financial statements.

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### **COMPOSITE STRUCTURES, LLC**

# STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2000 AND 1999 (As Restated)

\$ 8,827,000

1999

operating activities:		
Depreciation	1,128,000	1,004,000
Amortization	_	54,000
Amortization of deferred compensation expense	898,000	_
Net periodic pension income	(174,000)	(72,000)
Loss on sale of property, plant, and equipment	4,000	_
Provision for inventory obsolescence	149,000	245,000
Changes in operating assets and liabilities:		
Receivables	1,013,000	(1,369,000)
Inventories	(1,827,000)	3,620,000
Prepaid expenses and other assets	(71,000)	(2,000)
Accounts payable	632,000	(1,328,000)
Accrued liabilities	1,194,000	925,000
Net cash provided by operating activities	11,773,000	6,263,000
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of property, plant, and equipment	(951,000)	(416,000)
Proceeds from the sale of property, plant, and equipment	3,000	
Net cash used in investing activities	(948,000)	(416,000)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Dividends	(4,106,000)	(1,036,000)
Net payment under revolving credit facility	(51,000)	(11,582,000)
Proceeds from long-term debt	—	6,000,000
Payment of long-term debt	(5,667,000)	(333,000)
Net cash used in financing activities	(9,824,000)	(6,951,000)
NET INCREASE (DECREASE) IN CASH AND		
CASH EQUIVALENTS	1,001,000	(1,104,000)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	85,000	1,189,000
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 1,086,000	\$ 85,000

The accompanying footnotes are an integral part of these financial statements.

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#### **COMPOSITE STRUCTURES, LLC**

### NOTES TO FINANCIAL STATEMENTS YEARS ENDED DECEMBER 31, 2000 AND 1999 (As Restated)

# 1. THE COMPANY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Organization** - Composite Structures, LLC (the "Company") designs and manufactures metal, fiberglass, and carbon composite structures. Additionally, the Company produces helicopter main and tail rotor blades, and adhesive bonded assemblies, including spoilers, and fuselage structural panels for aircraft, jet engine fan containment rings, and helicopters.

On January 8, 1997, the Company commenced operations pursuant to the purchase of certain assets and assumption of certain liabilities of Composite Structures, a division of the Aluminum Company of America ("Alcoa"), accounted for using the purchase method of accounting.

*Use of Estimates in the Preparation of the Financial Statements* - The preparation of the Company's financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingencies at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Estimates have been prepared based on information as of the report dates and actual results could differ from those estimates.

*Revenue Recognition* - The Company manufactures and provides services under fixed price contracts. Revenue is recorded on the basis of units of delivery. Provisions for estimated total contract losses on contracts in process are made in the period in which such losses are determined. Amounts representing contract change orders are included in revenues only when the amounts can reliably be estimated and realization is probable. Changes in estimates of revenues, costs, and profits are recognized in the period such changes are made.

*Fair Value of Financial Instruments* - The carrying amounts reported in the balance sheets for cash and cash equivalents, receivables, and accounts payable approximate fair value due to the short-term nature of these instruments. The carrying values of amounts borrowed under the Company's revolving credit facility and long-term debt agreements approximate fair value due to the variable rate nature of these instruments.

Cash and Cash Equivalents - The Company considers all investments purchased with an original maturity of three months or less to be cash equivalents.

Inventories - Raw materials are stated at the lower of cost or market. The Company utilizes the moving average method for determining cost.

Property, Plant, and Equipment - Additions to property, plant, and equipment are stated at cost. Depreciation is computed under the straight-line method of

depreciation over the estimated useful lives of the assets, ranging from 5 to 10 years.

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*Impairment of Long-Lived Assets and for Long-Lived Assets to Be Disposed of* - - Statement of Financial Accounting Standards ("SFAS") No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to Be Disposed of," requires that long-lived assets and certain identifiable intangibles to be held and used by the Company be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. This statement also requires that long-lived assets and certain identifiable intangibles to be disposed of be reported at the lower of carrying amount or fair value, less cost to sell. There have been no such impairments or write-downs during 2000 or 1999.

*Income Taxes* - Pursuant to its limited liability company status, the income or losses of the Company are includible in the income tax returns of its members. Consequently, no provision for federal income taxes is recorded in the accompanying financial statements. However, the Company is subject to a minimum state corporation tax and franchise fees based on income, which have been provided for in the accompanying financial statements.

*Concentration of Credit Risk* - Financial instruments that subject the Company to credit risk consist primarily of accounts receivable. During 2000, sales to The Boeing Company and Rolls-Royce Corporation accounted for \$49,272,000 (83 percent) and \$5,020,000 (8 percent), respectively, of total revenue. During 1999, sales to The Boeing Company and Bell Helicopter Textron accounted for \$46,885,000 (79 percent) and \$6,563,000 (11 percent), respectively, of total revenue. The Boeing Company and Rolls-Royce Corporation represented \$5,088,000 (72 percent) and \$1,349,000 (19 percent), respectively, of total receivables at December 31, 2000. This is compared to \$5,848,000 (73 percent) and \$1,462,000 (18 percent), respectively, of total receivables at December 31, 1999. The Company performs ongoing evaluations of its outstanding accounts receivable balance and maintains an allowance for potential losses.

*New Accounting Standards* - In June 1998, the Financial Accounting Standards Board ("FASB") issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities." SFAS No. 133 requires that all derivatives be recognized as either assets or liabilities in the balance sheet at fair value. SFAS No. 133, as amended by SFAS No. 137, "Accounting for Derivative Instruments and Hedging Activities — Deferral of the Effective Date of FASB No. 133," and SFAS No. 138, "Accounting for Certain Derivative Instruments and Certain Hedging Activities — an amendment of FASB Statement No. 133," is effective for the Company as of January 1, 2001. The adoption of this standard did not have a material impact on the financial statements.

In December 1999, the Securities and Exchange Commission issued Staff Accounting Bulletin ("SAB") No. 101, "Revenue Recognition in Financial Statements." The Company has reviewed SAB No. 101 and found that its revenue recognition practices were consistent with the SAB and as a result the implementation had no impact on the Company's financial position or results of operations.

In March 2000, the FASB issued Interpretation No. 44 ("FIN No. 44"), "Accounting for Certain Transactions involving Stock Compensation — an interpretation of APB Opinion No. 25." FIN No. 44 clarifies (i) the definition of employee for purposes of applying Accounting Principles Board ("APB") Opinion No. 25, (ii) the criteria for determining whether a plan qualifies as a noncompensatory plan, (iii) the accounting consequences of various modifications to the terms of a previously fixed stock option or award, and (iv) the accounting for an exchange of stock compensation awards in a business combination. FIN No. 44 was effective July 1, 2000. The adoption of FIN No. 44 resulted in \$898,000 of compensation expense in fiscal year 2000.

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Reclassifications - Certain reclassifications have been made to the prior years' financial statements in order to conform to the current presentation.

#### 2. RECEIVABLES

Receivables are summarized as follows:

	2000	1999
Receivables related to long-term contracts:		
Amounts billed	\$7,019,000	\$8,030,000
Accrued revenues for undefinitized contracts — unbilled	4,000	6,000
Allowance for doubtful accounts	(50,000)	(50,000)
	\$6,973,000	\$7,986,000

Of the total unbilled amounts at December 31, 2000, substantially all amounts are expected to be billed in 2001.

# 3. INVENTORY

Inventories are summarized as follows:

	2000	1999
Raw materials	\$ 504,000	\$1,520,000
Work in process	6,957,000	4,129,000
Inventory obsolescence reserve	(334,000)	(200,000)
	\$7,127,000	\$5,449,000

# 4. PROPERTY, PLANT, AND EQUIPMENT

	2000	1999
Land	\$ 1,027,000	\$ 1,027,000
Buildings and improvements	1,667,000	1,667,000
Machinery and equipment	5,959,000	4,922,000
Computer software	124,000	78,000
Construction in progress	178,000	347,000
	8,955,000	8,041,000
Accumulated depreciation	(3,761,000)	(2,663,000)
	¢ = 104.000	¢ = 270.000
	\$ 5,194,000	\$ 5,378,000

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### 5. ACCRUED EXPENSES

Accrued expenses are summarized as follows:

	2000	1999
Accrued bonuses	\$3,558,000	\$2,200,000
Accrued vacation	731,000	612,000
Accrued salaries and wages	466,000	428,000
Other accrued expenses	85,000	406,000
	\$4,840,000	\$3,646,000

### 6. BANK BORROWINGS

At December 31, 1999, the Company had an outstanding revolving credit facility and a term loan. On March 30, 2000, the Company repaid the outstanding balance of the term loan and amended its revolving credit facility. The amended revolving credit facility provides for borrowings up to the lesser of: the borrowing base, as determined by the Company's accounts receivable and inventory levels, plus a supplemental revolving facility; or the revolving facility is \$4,741,000 at December 31, 2000, and is automatically reduced by \$74,000 per month. The amended revolving credit facility, which has no outstanding balance at December 31, 2000, bears interest at prime rate minus .25 percent or LIBOR plus 2.25 percent (9.25 percent at December 31, 2000). Payments of interest are made through additional borrowings under the amended revolving credit facility. The amended revolving credit facility expires February 19, 2003.

The amended revolving credit facility is collateralized by substantially all of the Company's assets other than real property and contains certain financial covenants with respect to borrowings, working capital, net worth, fixed charges, debt service, and capital expenditures. In addition, the agreements contain certain restrictive covenants that limit the Company's ability to make acquisitions, sell or lease assets, redeem membership interests, and make distributions. The Company is in compliance with all debt covenants at December 31, 2000.

The following table details amounts outstanding under the Company's bank borrowings at December 31, 2000 and 1999:

2000	1999
Revolving credit facility, expires February 19, 2002. Interest rate was prime rate or LIBOR plus2.50% (8.50% at December 31, 1999)Term loan, expires February 27, 2004. Interest rate was prime rate plus .25% (8.75% at	51,000
	67,000
\$	18,000

### 7. BENEFIT PLANS

As part of the acquisition, described in Note 1, the Company assumed the assets and liabilities of a defined benefit plan for its hourly union employees. Pension plan benefits are generally determined on the basis of the retiree's age and length of service. Due to the overfunded status of the pension plan, the Company was not required to make a contribution to the plan in 2000 or 1999. Assets of the defined benefit plan are composed primarily of fixed income and equity securities.

The funded status of this plan at December 31, 2000 and 1999 is as follows:

	2000	1999
Benefit obligation	\$7,155,000	\$6,267,000
Fair value of plan assets	9,105,000	9,738,000
Funded status	\$1,950,000	\$3,471,000

Prepaid benefit cost recognized in the balance sheets at December 31, 2000 and 1999 is as follows:

2000	1999
\$1,465,000	\$1,291,000
\$1,465,000	\$1,291,000

The amounts of income and benefits paid are as follows:

	2000	1999
Benefit income	\$(174,000)	\$ (72,000)
Benefits paid	315,000	291,000
Weighted-average assumptions:		
Expected long-term rate of return	9.0%	9.0%
Weighted-average discount rate	7.25%	7.75%

In addition to the defined benefit plan described above, the Company also sponsors two 401(k) defined contribution plans for its union and non-union employees. Under the plans, union and non-union employees can make annual voluntary contributions not to exceed the lesser of an amount equal to 10 percent and 15 percent, respectively, of their compensation or limits established by the Internal Revenue Code. With respect to its non-union employees, the plan also provides for discretionary contributions equal to 2 percent of salary, regardless of the employees' contributions, and a Company match equal to 50 percent of the employees' contributions up to the first 6 percent. The Company contributed \$458,000 and \$328,000 during 2000 and 1999, respectively.

As of December 31, 2000, the Company accrued \$3,069,000 of bonuses payable to certain management personnel. In addition, \$489,000 of discretionary 401(k) contributions was accrued for bonuses to certain eligible employees. All such amounts, which are recorded in the Company's balance sheet under the caption "Accrued liabilities," were distributed in cash subsequent to December 31, 2000.

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#### 8. COMMITMENTS AND CONTINGENCIES

*Commitments* - The Company has operating leases for the use of certain facilities, data processing equipment, and other equipment. Under certain lease agreements, the Company is obligated to pay property taxes, insurance, and maintenance costs. Lease rental expense during 2000 and 1999 amounted to \$250,000 and \$239,000, respectively.

At December 31, 2000, minimum fixed rental commitments under operating leases are as follows:

2001	\$243,000
2002	190,000
2003	10,000
2004	7,000
	\$450,000

*Contingencies* - As is common with U.S. government contracts, the Company's U.S. defense contracts are unilaterally terminable at the option of the U.S. government with compensation for work completed and costs incurred. Contracts with the U.S. government are subject to certain laws and regulations, noncompliance with which may result in various sanctions. In the current government contracting environment, contractors, sometimes without their knowledge, are subject to investigations by the U.S. government initiated in various ways. Most investigations result in no action being taken or administrative resolution.

The Company has other contingent liabilities arising in the ordinary course of its business. In the opinion of management, the ultimate disposition of such matters will not materially affect the Company's financial statements.

### 9. MANAGEMENT INCENTIVE PLAN

The Company has a management incentive plan that provides for the grant of options to acquire units of the Company ("options") to the Company's officers and other key employees and permits an aggregate issuance of 176.36 units of the Company. The option prices, vesting provisions, dates of grant, and number of units granted under the plan is determined by the Board of Directors. The options vest 60 percent three years after the grant date and 20 percent each on the fourth and fifth years after the grant date. However, the options are not exercisable until seven years after grant or upon the event of a merger, consolidation, liquidation, or dissolution of the Company or the acquisition by another company of substantially all of the Company's assets or 80 percent or more of the Company's outstanding units. Options expire ten years from the date of grant or upon specified conditions as set forth in the management incentive plan.

During 1999, the Board of Directors cancelled options to acquire 83.25 units of the Company which were granted to certain of the Company's officers with a weighted average exercise price of \$19,812 and concurrently granted new options to those officers with a new exercise price of \$13,500 and a new effective grant date. This arrangement caused variable accounting under accounting principles generally accepted in the United States of America which resulted in \$898,000 of compensation expense related to these options during the year ended December 31, 2000. The variable award options are subject to remeasurement criteria and could result in additional future compensation expense until such time as the options are either exercised, forfeited, or expired without exercise.

The Company accounts for the management incentive plan using the intrinsic value method in accordance with APB Opinion No. 25 and its related interpretations. SFAS No. 123, "Accounting for Stock-Based Compensation," requires the disclosure of pro forma net income had the Company adopted the fair value method of accounting for its management incentive plan as prescribed by that statement. Had compensation cost for the Company's management incentive plan been determined based on the fair value at the grant dates for awards under the plan consistent with the method of SFAS No. 123, the Company's pro forma net income would have been:

	2000	1999
As reported	\$8,827,000	\$3,186,000
Pro forma	9,634,000	3,092,000

The weighted average grant date fair value of options granted in 1999 was \$2,160. The Company's calculations were made using the minimum value method as prescribed by SFAS No. 123, assuming a risk-free interest rate of 5.59 percent, expected life of 8.5 years, zero stock volatility and expected dividends of zero for the years ended December 31, 2000 and 1999.

A summary of the status of the Company's options as of December 31, 2000 and 1999, and changes during the year then ended, is presented below:

	:	2000		1999
	Units	Weighted- Average Exercise Price	Units	Weighted- Average Exercise Price
Outstanding at beginning of year Cancelled	176.36	\$14,871	111.00 83.25	\$18,234 19,812
Granted			148.61	15,127
Outstanding at end of year	176.36	\$14,871	176.36	\$14,871
Options exercisable at year-end	0		0	_

The following table summarizes information about options outstanding at December 31, 2000:

	OP	TIONS OUTSTANDIN	G	OPTIONS EXE	RCISABLE
Range of Exercise Prices	Number Outstanding December 31, 2000	Weighted- Average Remaining Contractual Life	Weighted- Average Exercise Price	Number Outstanding December 31, 2000	Weighted- Average Exercise Price
\$13,500	111.00	7 years	\$13,500	\$ 0	\$ 0
17,200	65.36	8.25 years	17,200	—	—
	170.00	7.40	¢14.071		
	176.36	7.46 years	\$14,871	\$ 0	\$ 0

#### 10. MEMBERS' CAPITAL AND PARTY-IN-INTEREST ACTIVITY

During 2000 and 1999, the Company paid dividends to its members of \$4,106,000 and \$1,036,000, respectively. Dividends paid represent distributions to its members for estimated tax payments.

The Company maintains an agreement with two of its members to provide management services. During 2000 and 1999, the Company's statements of operations included management fees of \$955,000 and \$222,000, respectively, related to management services and performance-based awards earned by the members. At December 31, 2000, accrued liabilities includes \$750,000 owed to related parties.

In addition, during 2000, the Company's statement of operations included \$117,000, which was paid during the year, related to investment banking services

# **11. RESTATEMENT**

Subsequent to the issuance of the Company's 2000 financial statements, the Company's management determined that stock-based compensation expense for the year ended December 31, 2000 associated with certain equity awards had not been considered in the preparation of the Company's financial statements. As a result, the accompanying 2000 financial statements have been restated from the amounts previously reported to reflect the appropriate accounting and reporting of these awards. A summary of the significant effects of the restatement is as follows:

	As Previously Reported	As Restated
At December 31, 2000:		
Contributed capital	\$ 5,210,000	\$6,108,000
Retained earnings	8,396,000	7,498,000
For the year ended December 31, 2000:		
Selling, general, and administrative	7,173,000	8,071,000
Operating income	10,356,000	9,458,000
Net income	9,725,000	8,827,000

# 12. SUBSEQUENT EVENTS

On June 6, 2001, all of the units of the Company were acquired, directly and indirectly, by Ducommun Incorporated ("Ducommun") pursuant to a Unit and Stock Purchase Agreement dated May 16, 2001. The assets acquired by Ducommun through the purchase of the units included the Company's fixed assets, accounts receivable, inventory, and other assets.

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Unaudited Financial Statements for Composite Structures, LLC as of March 31, 2001 and for the Three Month Periods Ended March 31, 2001 and 2000.

Composite Structures, LLC

# **Composite Structures, LLC**

Unaudited Financial Statements as of March 31, 2001 and for the Three Month Periods Ended March 31, 2001 and March 31, 2000

Condensed Balance Sheet (In thousands) (Unaudited)	
· · · · · · · · · · · · · · · · · · ·	
	March 31, 2001
ASSETS	
CURRENT ASSETS:	
Cash and cash equivalents	\$ 251
Receivables, net	8,873
Inventories, net	7,633 533
Prepaid expenses and other current assets	
Total current assets	17,290
PROPERTY, PLANT AND EQUIPMENT, NET	5,339
PREPAID PENSION COSTS	1,501
OTHER ASSETS, NET	35
TOTAL	¢04.165
IOIAL	\$24,165
LIABILITIES AND MEMBERS' CAPITAL	
CURRENT LIABILITIES:	
Accounts payable	\$ 4,034
Accrued liabilities	2,076
Total current liabilities	6,110
REVOLVING CREDIT FACILITY	2,674
Total liabilities	8,784
MEMBERS' CAPITAL	
Contributed capital	6,258
Retained earnings	9,123
Total members' capital	15,381
TOTAL	\$24,165
	ψ24,105

See the accompanying notes to unaudited condensed financial statements.

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# Composite Structures, LLC Condensed Statements of Operations (In thousands) (Unaudited)

	For Three Months Ended	
	March 31, 2001	March 31, 2000
SALES AND SERVICES REVENUE	\$15,400	\$13,749
COST OF GOODS SOLD	12,043	11,417
GROSS PROFIT	3,357	2,332
SELLING, GENERAL, AND ADMINISTRATIVE EXPENSES	1,720	1,286

OPERATING INCOME	1,637	1,046
INTEREST EXPENSE, NET	12	127
NET INCOME	\$ 1,625	\$ 919

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# Composite Structures, LLC Condensed Statements of Cash Flows (In thousands) (Unaudited)

	For Three Months Ended	
	March 31, 2001	March 31, 2000
Cash Flows from Operating Activities:		
Net Income	\$ 1,625	\$ 919
Adjustments to reconcile net income to net cash used in operating activities:	· · · ·	•
Depreciation and amortization	310	262
Amortization of deferred compensation expense	150	
Pension income	(36)	(18)
Changes in operating assets and liabilities, net	(55)	(10)
Receivables	(1,900)	438
Inventories	(506)	397
Prepaid expenses and other current assets	(388)	(269)
Accounts payable	455	(199)
Accrued liabilities	(2,764)	(1,617)
	(2,704)	(1,017)
Net cash used in operating activities:	(3,054)	(87)
Cash Flows from Investing Activities:		
Purchase of property, plant and equipment	(455)	(128)
r urchase of property, plant and equipment	(433)	(120)
Net cash used in investing activities:	(455)	(128)
Cash Flows from Financing Activities:		
Net borrowings from revolving credit facility	2,674	400
Distribution to members		(187)
Net cash provided by financing activities:	2,674	213
Net decrease in cash and cash equivalents	(835)	(2)
Cash and cash equivalents, beginning of period	1,086	85
cash and cash equivalence, beginning or period		
Cash and cash equivalents, end of period	\$ 251	\$ 83

See accompanying notes to unaudited condensed financial statements.

See the accompanying notes to unaudited condensed financial statements.

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# **Composite Structures, LLC**

# Notes to Financial Statements (Unaudited)

### 1. Organization and Basis of Presentation

Composite Structures, LLC (the "Company") designs and manufactures metal, fiberglass and carbon composite structures. Additionally, the Company produces helicopter main and tail rotor blades, and adhesive bonded assemblies, including spoilers, and fuselage structural panels for aircraft, jet engine fan containment rings, and helicopters.

On January 8, 1997, the Company commenced operations pursuant to the purchase of certain assets and assumptions of certain liabilities of Composite Structures, a division of Aluminum Company of America ("Alcoa"), accounted for using the purchase method of accounting.

The accompanying unaudited financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information. In the opinion of Company management, the unaudited financial statements contained herein include all adjustments (of a normal recurring nature) necessary to present fairly the financial position of the Company as of March 31, 2001, and the results of its

operations and cash flows for the three months ended March 31, 2001 and 2000. The interim results of operations are not necessarily indicative of results for future periods.

#### 2. Inventories

Raw materials are stated at lower of cost or market. The Company utilizes the moving average method of determining cost (in thousands).

Raw materials Work in process	\$ 435 7,532
Inventory obsolescence reserve	(334)
	\$7,633

#### 3. Income Taxes

Pursuant to its limited liability company status, the income or losses of the Company are includible in the income tax returns of its members. Consequently, no provision or federal income taxes is recorded in the accompanying financial statements. However, the Company is subject to a minimum state corporation tax and franchise fees based on income, which have been provided for in the accompanying financial statements.

#### 4. New Accounting Standards

In June 1998, the Financial Accounting Standard Board ("FASB") issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities." SFAS No. 133 requires that all derivatives be recognized as either assets or liabilities in the balance sheet at fair value. SFAS No. 133, as amended by SFAS No. 137, "Accounting for Derivative Instruments and

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Hedging Activities — deferral of the effective date of FASB No. 133," and SFAS No. 138, "Accounting for Certain Derivative Instruments and Certain Hedging Activities — an amendment of FASB Statement No. 133," was adopted by the Company on January 1, 2001. The adoption of this Standard did not have a material impact on the financial statements.

#### 5. Bank Borrowing

At December 31, 2000, the Company had no outstanding bank borrowings. At March 30, 2001, Composite Structures, LLC had net bank borrowings of \$2,674,000 which were used to provide short-term liquidity.

#### 6. Members' Capital and Party-in-Interest Activity

The Company maintains an agreement with two of its members to provide management services. During the first quarter of 2001 and 2000, the Company's statements of operations included management fees of \$50,000 and \$50,000, respectively, related to management services and performance-based awards earned by the members.

#### 7. Subsequent Events

On June 6, 2001, all of the units of the Company were acquired, directly and indirectly, by Ducommun Incorporated ("Ducommun") pursuant to a Unit and Stock Purchase Agreement dated May 16, 2001. The assets acquired by Ducommun through the purchase of the units included the Company's fixed assets, accounts receivable, inventory, and other assets.

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Unaudited Pro Forma Financial Information for Ducommun Incorporated and Composite Structures, LLC for the Year Ended December 31, 2000 and the Three Months Ended March 31, 2001.

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### Ducommun Incorporated Pro Forma Financial Information (Unaudited)

The following unaudited pro forma financial statements reflect the acquisition by Ducommun Incorporated ("Ducommun") on June 6, 2001 of substantially all of the assets and assumption of certain liabilities of Composite Structures, LLC ("Composite"). The purchase price for Composite was approximately \$53,584,000, subject to adjustments following the closing. The acquisition will be accounted for under the purchase method of accounting.

The unaudited pro forma condensed combined balance sheet at March 31, 2001 gives effect to the acquisition of Composite assuming the transaction was consummated as of March 31, 2001. The unaudited pro forma condensed combined statements of operations for the year ended December 31, 2000 and the three months ended March 31, 2001 give effect to the acquisition of Composite assuming the transaction was consummated as of the beginning of the periods presented. The unaudited pro forma condensed combined statements of operations combine the historical statements of operations of Ducommun and Composite for the three months ended March 31, 2001 and the year ended December 31, 2000.

The Composite acquisition will be accounted for using the purchase method of accounting. The purchase price is allocated to acquired assets and liabilities based on their estimated fair values at the date of the acquisition, and any excess is allocated to goodwill. The amount and allocation of the purchase price is subject to revision, which is not expected to be material, based on the final determination of the tangible net book value of Composite on the closing date and the fair value of certain acquired assets and liabilities. The Composite acquisition was included in the Ducommun Incorporated Form 10-Q for the period ended June 30, 2001.

The unaudited pro forma condensed combined statements of operations are not necessarily indicative of the operating results that would have been achieved had the acquisition been consummated at the beginning of the periods presented; and should not be construed as representative of future operating results. The pro forma financial statements should also be read in conjunction with Ducommun's consolidated financial statements and notes set forth in the report on Form 10-K for the year ended December 31, 2000 and the Form 10-Q for the quarter ended June 30, 2001.

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### DUCOMMUN INCORPORATED Pro Forma Condensed Combined Balance Sheet March 31, 2001 (Amounts in thousands) (Unaudited)

	Ducommun	Composite	Pro Forma Adjustments	Ducommun and Composite Combined
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 140	\$ 251	\$ (251)(a)	\$ 140
Accounts receivable (less allowance for doubtful accounts)	26,071	8,873	265(e)	35,209
Inventories, net	32,111	7,633		39,744
Deferred income taxes	3,370	_		3,370
Prepaid income taxes	134	_		134
Other current assets	3,554	533		4,087
Total Current Assets	65,380	17,290	14	82,684
Property and Equipment, Net	50,186	5,339		55,525
Deferred Income Taxes	165	_		165
Excess of Cost Over Net Tangible Assets Acquired (Net of				
Accumulated Amortization)	38,337	_	35,584(b)	73,921
Other Assets, Net	1,272	1,536		2,808
	\$155,340	\$24,165	\$ 35,598	\$215,103
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current Liabilities:				
Current portion of long-term debt	\$ 1,419	\$ —	\$ 1,784(c)	\$ 3,203
Accounts payable	12,349	4,034		16,383
Accrued liabilities	16,553	2,076		18,629
Total Current Liabilities	30,321	6,110	1,784	38,215
Long-Term Debt	18,705	2,674	49,125(a)(c)	70,504
Deferred Income Taxes	2,409			2,409
Other Long-Term Liabilities	1,316	—		1,316
Total Liabilities	52,751	8,784	50,909	112,444

Shareholders' Equity	102,589	15,381	(15,311)(d)	102,659
	\$155,340	\$24,165	\$ 35,598	\$215,103
	\$100,010	¢= ,,100	4 55,555	\$=10,100

(a) This adjustment is made to exclude assets and liabilities not acquired.

(b) This adjustment is required to reflect the excess of acquisition cost over the fair value of net tangible assets acquired (Goodwill).

(c) This adjustment is made to reflect bank borrowings, notes payable and other liabilities assumed to finance the transaction.

(d) This adjustment is made to eliminate the shareholders' equity accounts of Composite and include the net earnings associated with Pro Forma adjustments (See Exhibit 99.4)

(e) This adjustment is made to reflect a purchase price adjustment following the closing.

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# DUCOMMUN INCORPORATED Pro Forma Condensed Combined Statement of Operations

Three Months Ended March 31, 2001 (Amounts in thousands)

(Unaudited)

	Ducommun	Composite	Pro Forma Adjustments	Ducommun and Composite Combined
Net Sales	\$48,461	\$15,400	\$	\$63,861
Operating Costs and Expenses:				
Cost of goods sold	36,007	12,043		48,050
Selling, general and administrative expenses	6,476	1,720		8,196
Goodwill amortization expense	719	—	603(a)	1,322
Total Operating Costs and Expenses	43,202	13,763	603	57,568
Operating Income	5,259	1,637	(603)	6,293
Interest Expense, Net	(380)	(12)	(909)(b)	(1,301)
-				
Income from Continuing Operations Before Taxes	4,879	1,625	(1,512)	4,992
Income Tax Expense	(1,854)	_	(43)(c)	(1,897)
Net Income	\$ 3,025	\$ 1,625	\$(1,555)	\$ 3,095
Earnings Per Share:				
Basic	\$.31			\$.32
Diluted	.31			.32
Weighted Average Number of Common Shares Outstanding:				
Basic	9,614			9,614
Diluted	9,718			9,718
	-,			_ ,

(a) This adjustment is made to amortize goodwill arising on the Composite acquisition on a straight line basis over 15 years.

(b) This adjustment is made to reflect incremental interest on bank borrowings and notes payable used to finance the transaction at an approximate interest rate of 6.90%.

(c) This adjustment is made to represent the tax effects of Composite and the Pro Forma adjustments above at Ducommun's approximate tax rate of 38%.

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### DUCOMMUN INCORPORATED

Pro Forma Condensed Combined Statement of Operations

Year Ended December 31, 2000

(Amounts in thousands)

(Unaudited)

	Ducommun	Composite	Pro Forma Adjustments	Ducommun and Composite Combined
Net Sales	\$165,711	\$59,300	\$	\$225,011
Operating Costs and Expenses:				
Cost of goods sold	117,750	41,771		159,521
Selling, General and administrative expenses	22,804	8,429		31,233
Goodwill amortization expense	2,852		2,412(a)	5,264
Total Operating Costs and Expenses	143,406	50,200	2,412	196,018

Operating Income	22,305	9,100	(2,412)	28,993
Interest Expense, Net	(1,788)	(273)	(3,636)(b) 	(5,697)
Income from Continuing Operations Before Taxes	20,517	8,827	(6,048)	23,296
Income Tax Expense	(7,797)		(660)(c)	(8,457)
Net Income	\$ 12,720	\$ 8,827	\$(6,708)	\$ 14,839
Earnings Per Share:				
Basic	\$ 1.32			\$ 1.54
Diluted	1.30			1.52
Weighted Average Number of Common Shares Outstanding:				
Basic	9,650			9,650
Diluted	9,761			9,761

(a) This adjustment is made to amortize goodwill arising on the Composite acquisition on a straight line basis over 15 years.

(b) This adjustment is made to reflect incremental interest on bank borrowings and notes payable used to finance the transaction at an approximate interest rate of 6.90%.

(c) This adjustment is made to represent the tax effects of Composite and the Pro Forma adjustments above at Ducommun's approximate tax rate of 38%.