

---

---

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 8-K**

**CURRENT REPORT  
Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934**

**Date of Report (Date of earliest event reported): May 4, 2023**

**DUCOMMUN INCORPORATED**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction  
of incorporation)

**001-08174**  
(Commission  
File Number)

**95-0693330**  
(IRS Employer  
Identification No.)

**200 Sandpointe Avenue, Suite 700 , Santa Ana, California**  
(Address of principal executive offices)

**92707-5759**  
(Zip Code)

**Registrant's telephone number, including area code (657) 335-3665**

N/A

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$.01 par value per share	DCO	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

---

---

**Item 2.02 Results of Operations and Financial Condition.**

Ducommun Incorporated issued a press release on May 4, 2023 in the form attached hereto as Exhibit 99.1.

**Item 9.01 Financial Statements and Exhibits.**

(d) Exhibits

<b><u>Exhibit No.</u></b>	<b><u>Exhibit Title or Description</u></b>
<a href="#"><u>99.1</u></a>	<a href="#"><u>Ducommun Incorporated press release issued on May 4, 2023.</u></a>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

---

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: May 4, 2023

DUCOMMUN INCORPORATED  
(Registrant)

By: /s/ Suman B. Mookerji  
Suman B. Mookerji  
Senior Vice President, Chief Financial Officer, Controller and  
Treasurer



## NEWS RELEASE

### Ducommun Incorporated Reports First Quarter 2023 Results

*Good Start to 2023; Double Digit Revenue Growth; BLR Aerospace Acquisition Completed*

SANTA ANA, CALIFORNIA (May 4, 2023) – Ducommun Incorporated (NYSE: DCO) (“Ducommun” or the “Company”) today reported results for its first quarter ended April 1, 2023.

#### First Quarter 2023 Recap

- Net revenue was \$181.2 million, up 11%, all organic
- Net income of \$5.2 million, or \$0.42 per diluted share
- Adjusted net income of \$7.9 million, or \$0.63 per diluted share
- Adjusted EBITDA of \$23.1 million, or 12.7% of revenue
- Completed the acquisition of BLR Aerospace after quarter end

“We are off to a good start in 2023, with double digit top-line growth, led by strong Commercial Aerospace demand and continued steady performance from our defense business,” said Stephen G. Oswald, chairman, president and chief executive officer. “Quarterly revenue exceeded \$180 million for a second consecutive quarter, increasing to \$181.2 million, up 11% over Q1 2022. Our excellent position on narrow-body aircraft was key to driving Commercial Aerospace revenues up 35% year-over-year, another positive sign the recovery is in good shape and will only get better this year and in 2024. The Company also delivered gross margins in Q1 2023 of 20.3%, a solid overall performance as well as we continue to work through our meaningful restructuring activities. Our Q1 2023 adjusted EBITDA of \$23.1 million is an increase of \$3.0 million compared to a year ago.

“Finally, we announced last month we had completed the acquisition of BLR Aerospace, an industry leader in providing engineered products and aftermarket services to rotocraft, fixed-wing business aviation OEM customers and fleet operators. I am delighted this is now our fifth and largest acquisition since I joined the Company back in 2017. BLR Aerospace is also 100 percent in line with the expectations discussed at the Ducommun Investor Day in December 2022 as it strengthens our proprietary engineered products and aftermarket revenue.”

#### First Quarter Results

Net revenue for the first quarter of 2023 was \$181.2 million compared to \$163.5 million for the first quarter of 2022. The year-over-year increase of 10.8% was primarily due to the following:

- \$19.0 million higher revenue in the Company’s commercial aerospace end-use markets due to higher build rates on other commercial aerospace platforms and large aircraft platforms; partially offset by
- \$2.9 million lower revenue in the Company’s military and space end-use markets due to lower build rates on military fixed-wing aircraft platforms and military rotary-wing aircraft platforms, partially offset by higher build rates on other military and space platforms.

Net income for the first quarter of 2023 was \$5.2 million, or \$0.42 per diluted share, compared to \$8.1 million, or \$0.66 per diluted share, for the first quarter of 2022. This reflects higher restructuring charges of \$4.2 million and higher selling, general and administrative (“SG&A”) expenses of \$2.9 million, partially offset by higher gross profit of \$4.3 million.

Gross profit for the first quarter of 2023 was \$36.8 million, or 20.3% of revenue, compared to gross profit of \$32.5 million, or 19.9% of revenue, for the first quarter of 2022. The increase in gross profit as a percentage of net revenue year-over-year was primarily due to favorable manufacturing volume, partially offset by unfavorable other manufacturing costs and unfavorable product mix.

Operating income for the first quarter of 2023 was \$6.4 million, or 3.5% of revenue, compared to \$9.1 million, or 5.6% of revenue, in the comparable period last year. The year-over-year decrease of \$2.8 million was primarily due to higher restructuring charges and higher SG&A expenses, partially offset by higher gross profit. Adjusted operating income for the first quarter of 2023 was \$13.6 million, or 7.5% of revenue, compared to \$12.3 million, or 7.5% of revenue, in the comparable period last year.

Interest expense for the first quarter of 2023 was \$4.2 million compared to \$2.4 million in the comparable period of 2022. The year-over-year increase was primarily due to higher interest rates, partially offset by a lower outstanding debt balance.

Adjusted EBITDA for the first quarter of 2023 was \$23.1 million, or 12.7% of revenue, compared to \$20.1 million, or 12.3% of revenue, for the comparable period in 2022.

During the first quarter of 2023, the net cash used in operations was \$18.9 million, essentially flat compared to \$18.9 million during the first quarter of 2022. The net cash used in operations during the first quarter of 2023 was primarily due to higher inventories, lower accrued and other liabilities, and lower net income, partially offset by lower accounts receivable.

## **Business Segment Information**

### Electronic Systems

Electronic Systems segment net revenue for the quarter ended April 1, 2023 was \$105.6 million, compared to \$97.5 million for the first quarter of 2022. The year-over-year increase was primarily due to the following:

- \$5.0 million higher revenue in the Company's commercial aerospace end-use markets due to higher build rates on other commercial aerospace platforms; and
- \$1.5 million higher revenue within the Company's military and space end-use markets due to higher build rates on other military and space platforms, partially offset by lower build rates on military fixed-wing aircraft platforms.

Electronic Systems segment operating income for the quarter ended April 1, 2023 was \$10.0 million, or 9.5% of revenue, compared to \$9.4 million, or 9.7% of revenue, for the comparable quarter in 2022. The year-over-year increase of \$0.6 million was primarily due to favorable manufacturing volume, partially offset by higher restructuring charges and unfavorable product mix.

### Structural Systems

Structural Systems segment net revenue for the quarter ended April 1, 2023 was \$75.6 million, compared to \$66.0 million for the first quarter of 2022. The year-over-year increase was primarily due to the following:

- \$14.0 million higher revenue within the Company's commercial aerospace end-use markets due to higher build rates on large aircraft platforms and other commercial aerospace platforms; partially offset by
- \$4.4 million lower revenue within the Company's military and space end-use markets due to lower build rates on various missile platforms and military rotary-wing aircraft platforms.

Structural Systems segment operating income for the quarter ended April 1, 2023 was \$4.7 million, or 6.3% of revenue, compared to \$4.9 million, or 7.4% of revenue, for the comparable quarter in 2022. The year-over-year decrease of \$0.1 million was primarily due to unfavorable other manufacturing costs, higher restructuring charges, and unfavorable product mix, partially offset by favorable manufacturing volume.

### Corporate General and Administrative ("CG&A") Expenses

CG&A expenses for the first quarter of 2023 were \$8.4 million, or 4.6% of total Company revenue, compared to \$5.2 million, or 3.2% of total Company revenue, for the comparable quarter in the prior year. The year-over-year increase in CG&A expenses was primarily due to higher compensation and benefits costs of \$1.7 million and higher professional services fees of \$1.5 million, mainly due to the BLR acquisition.

## Conference Call

A teleconference hosted by Stephen G. Oswald, the Company's chairman, president and chief executive officer, and Suman B. Mookerji, the Company's senior vice president, chief financial officer, controller and treasurer will be held today, May 4, 2023 at 10:00 a.m. PT (1:00 p.m. ET) to review these financial results. To access the conference call, please pre-register using the following registration link:

<https://register.vevent.com/register/BI8d10bfb4fa474ce682d9c63ec6e8d67e>

Registrants will receive a confirmation with dial-in details. Mr. Oswald and Mr. Mookerji will be speaking on behalf of the Company and anticipate the call (including Q&A) to last approximately 45 minutes. A live webcast of the event can be accessed using the link above. A replay of the webcast will be available on the Ducommun website at [Ducommun.com](https://www.ducommun.com).

Additional information regarding Ducommun's results can be found in the Q1 2023 Earnings Presentation available at [Ducommun.com](https://www.ducommun.com).

## About Ducommun Incorporated

Ducommun Incorporated delivers value-added innovative manufacturing solutions to customers in the aerospace, defense and industrial markets. Founded in 1849, the Company specializes in two core areas - Electronic Systems and Structural Systems - to produce complex products and components for commercial aircraft platforms, mission-critical military and space programs, and sophisticated industrial applications. For more information, visit [Ducommun.com](https://www.ducommun.com).

## Forward Looking Statements

*This press release and any attachments include "forward-looking statements," within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including, in particular, any statements about the Company's expectations relating to the commercial aerospace recovery in 2023 and 2024, and the BLR Aerospace acquisition strengthening the Company's engineered products portfolio and adding to its aftermarket revenues. The Company generally uses the words "may," "will," "could," "expect," "anticipate," "believe," "estimate," "plan," "intend," "continue" and similar expressions in this press release and any attachments to identify forward-looking statements. The Company bases these forward-looking statements on its current views with respect to future events and financial performance. Actual results could differ materially from those projected in the forward-looking statements. These forward-looking statements are subject to risks, uncertainties and assumptions, including, among other things: whether the anticipated pre-tax restructuring charges will be sufficient to address all anticipated restructuring costs, including related to employee separation, facilities consolidation, inventory write-down and other asset impairments; whether the expected cost savings from the restructuring will ultimately be obtained in the amount and during the period anticipated; whether the restructuring in the affected areas will be sufficient to build a more cost efficient, focused, higher margin enterprise with higher returns for the Company's shareholders; the strength of the real estate market, the duration of any lease entered into as part of any sale-leaseback transaction, the amount of commissions owed to brokers, and applicable tax rates; the impact of the Company's debt service obligations and restrictive debt covenants; the Company's end-use markets are cyclical; the Company depends upon a selected base of industries and customers; a significant portion of the Company's business depends upon U.S. Government defense spending; the Company is subject to extensive regulation and audit by the Defense Contract Audit Agency; contracts with some of the Company's customers contain provisions which give the its customers a variety of rights that are unfavorable to the Company; further consolidation in the aerospace industry could adversely affect the Company's business and financial results; the Company's ability to successfully make acquisitions, including its ability to successfully integrate, operate or realize the projected benefits of such businesses; the Company relies on its suppliers to meet the quality and delivery expectations of its customers; the Company uses estimates when bidding on fixed-price contracts which estimates could change and result in adverse effects on its financial results; the impact of existing and future laws and regulations; the impact of existing and future accounting standards and tax rules and regulations; environmental liabilities could adversely affect the Company's financial results; cyber security attacks, internal system or service failures may adversely impact the Company's business and operations; the ultimate geographic spread, duration and severity of the coronavirus (COVID-19) outbreak, and the effectiveness of actions taken, or actions that may be taken, by governmental authorities to contain the outbreak or treat its impact, and other risks and uncertainties, including those detailed from time to time in the Company's periodic reports filed with the Securities and Exchange Commission. You should not put undue reliance on any forward-looking statements. You should understand that many important factors, including those discussed herein, could cause the Company's results to differ materially from those expressed or suggested in any forward-looking statement. Except as required by law, the Company does not undertake any obligation to update*

or revise these forward-looking statements to reflect new information or events or circumstances that occur after the date of this news release, May 4, 2023, or to reflect the occurrence of unanticipated events or otherwise. Readers are advised to review the Company's filings with the Securities and Exchange Commission (which are available from the SEC's EDGAR database at [www.sec.gov](http://www.sec.gov)).

#### **Note Regarding Non-GAAP Financial Information**

This release contains non-GAAP financial measures, including Adjusted EBITDA (which excludes interest expense, income tax expense, depreciation, amortization, stock-based compensation expense, restructuring charges, Guaymas fire related expenses, insurance recoveries related to loss on operating assets, insurance recoveries related to business interruption, and inventory purchase accounting adjustments), non-GAAP operating income and as a percentage of net revenues, non-GAAP earnings, and non-GAAP earnings per share. In addition, certain other prior period amounts have been reclassified to conform to current year's presentation.

The Company believes the presentation of these non-GAAP measures provide important supplemental information to management and investors regarding financial and business trends relating to its financial condition and results of operations. The Company's management uses these non-GAAP financial measures along with the most directly comparable GAAP financial measures in evaluating the Company's actual and forecasted operating performance, capital resources and cash flow. The non-GAAP financial information presented herein should be considered supplemental to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP. The Company discloses different non-GAAP financial measures in order to provide greater transparency and to help the Company's investors to more meaningfully evaluate and compare Ducommun's results to its previously reported results. The non-GAAP financial measures that the Company uses may not be comparable to similarly titled financial measures used by other companies.

We define backlog as potential revenue and is based on customer placed purchase orders and long-term agreements ("LTAs") with firm fixed price and expected delivery dates of 24 months or less. The majority of the LTAs do not meet the definition of a contract under ASC 606 and thus, the backlog amount disclosed herein is greater than the remaining performance obligations disclosed under ASC 606. Backlog is subject to delivery delays or program cancellations, which are beyond our control. Backlog is affected by timing differences in the placement of customer orders and tends to be concentrated in several programs to a greater extent than our net revenues. As a result of these factors, trends in our overall level of backlog may not be indicative of trends in our future net revenues.

#### **CONTACT:**

Suman Mookerji, Senior Vice President, Chief Financial Officer, Controller and Treasurer, 657.335.3665

[Financial Tables Follow]

DUCOMMUN INCORPORATED AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(Unaudited)  
(Dollars in thousands)

	April 1, 2023	December 31, 2022
<b>Assets</b>		
Current Assets		
Cash and cash equivalents	\$ 17,115	\$ 46,246
Accounts receivable, net	95,774	103,958
Contract assets	194,316	191,290
Inventories	193,999	171,211
Production cost of contracts	5,368	5,693
Other current assets	8,803	8,938
<b>Total Current Assets</b>	<b>515,375</b>	<b>527,336</b>
Property and Equipment, Net	107,038	106,225
Operating Lease Right-of-Use Assets	37,204	34,632
Goodwill	203,407	203,407
Intangibles, Net	123,576	127,201
Other Assets	19,478	22,705
<b>Total Assets</b>	<b>\$ 1,006,078</b>	<b>\$ 1,021,506</b>
<b>Liabilities and Shareholders' Equity</b>		
Current Liabilities		
Accounts payable	\$ 98,879	\$ 90,143
Contract liabilities	39,682	47,068
Accrued and other liabilities	28,800	48,820
Operating lease liabilities	7,745	7,155
Current portion of long-term debt	6,250	6,250
<b>Total Current Liabilities</b>	<b>181,356</b>	<b>199,436</b>
Long-Term Debt, Less Current Portion	239,128	240,595
Non-Current Operating Lease Liabilities	30,831	28,841
Deferred Income Taxes	12,250	13,953
Other Long-Term Liabilities	14,129	12,721
<b>Total Liabilities</b>	<b>477,694</b>	<b>495,546</b>
Commitments and Contingencies		
Shareholders' Equity		
Common Stock	122	121
Additional Paid-In Capital	111,322	112,042
Retained Earnings	411,283	406,052
Accumulated Other Comprehensive Income	5,657	7,745
<b>Total Shareholders' Equity</b>	<b>528,384</b>	<b>525,960</b>
<b>Total Liabilities and Shareholders' Equity</b>	<b>\$ 1,006,078</b>	<b>\$ 1,021,506</b>



DUCOMMUN INCORPORATED AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF INCOME  
(Unaudited)  
(Dollars in thousands, except per share amounts)

	Three Months Ended	
	April 1, 2023	April 2, 2022
Net Revenues	\$ 181,191	\$ 163,481
Cost of Sales	144,424	131,006
Gross Profit	36,767	32,475
Selling, General and Administrative Expenses	26,225	23,352
Restructuring Charges	4,170	—
Operating Income	6,372	9,123
Interest Expense	(4,219)	(2,402)
Other Income	3,886	3,000
Income Before Taxes	6,039	9,721
Income Tax Expense	808	1,622
Net Income	<u>\$ 5,231</u>	<u>\$ 8,099</u>
Earnings Per Share		
Basic earnings per share	\$ 0.43	\$ 0.68
Diluted earnings per share	\$ 0.42	\$ 0.66
Weighted-Average Number of Common Shares Outstanding		
Basic	12,195	11,989
Diluted	12,538	12,328
Gross Profit %	20.3 %	19.9 %
SG&A %	14.5 %	14.3 %
Operating Income %	3.5 %	5.6 %
Net Income %	2.9 %	5.0 %
Effective Tax Rate	13.4 %	16.7 %

DUCOMMUN INCORPORATED AND SUBSIDIARIES  
BUSINESS SEGMENT PERFORMANCE  
(Unaudited)  
(Dollars in thousands)

	Three Months Ended				
	% Change	April 1, 2023	April 2, 2022	% of Net Revenues 2023	% of Net Revenues 2022
<b>Net Revenues</b>					
Electronic Systems	8.4 %	\$ 105,626	\$ 97,466	58.3 %	59.6 %
Structural Systems	14.5 %	75,565	66,015	41.7 %	40.4 %
Total Net Revenues	10.8 %	<u>\$ 181,191</u>	<u>\$ 163,481</u>	100.0 %	100.0 %
<b>Segment Operating Income</b>					
Electronic Systems		\$ 10,011	\$ 9,411	9.5 %	9.7 %
Structural Systems		4,745	4,887	6.3 %	7.4 %
		14,756	14,298		
Corporate General and Administrative Expenses <sup>(1)</sup>		(8,384)	(5,175)	(4.6)%	(3.2)%
Total Operating Income		<u>\$ 6,372</u>	<u>\$ 9,123</u>	3.5 %	5.6 %
<b>Adjusted EBITDA</b>					
Electronic Systems					
Operating Income		\$ 10,011	\$ 9,411		
Depreciation and Amortization		3,498	3,506		
Restructuring Charges		1,874	—		
		15,383	12,917	14.6 %	13.3 %
Structural Systems					
Operating Income		4,745	4,887		
Depreciation and Amortization		4,432	4,203		
Restructuring Charges		2,296	—		
Guaymas fire related expenses		1,468	957		
Inventory Purchase Accounting Adjustments		—	637		
		12,941	10,684	17.1 %	16.2 %
Corporate General and Administrative Expenses <sup>(1)</sup>					
Operating loss		(8,384)	(5,175)		
Depreciation and Amortization		59	59		
Stock-Based Compensation Expense <sup>(2)</sup>		3,081	1,590		
		(5,244)	(3,526)		
Adjusted EBITDA		<u>\$ 23,080</u>	<u>\$ 20,075</u>	12.7 %	12.3 %
<b>Capital Expenditures</b>					
Electronic Systems		\$ 1,851	\$ 1,696		
Structural Systems		3,130	3,372		
Corporate Administration		—	—		
Total Capital Expenditures		<u>\$ 4,981</u>	<u>\$ 5,068</u>		

(1) Includes costs not allocated to either the Electronic Systems or Structural Systems operating segments.

(2) The three months ended April 1, 2023 and April 2, 2022 included \$0.4 million and zero, respectively, of stock-based compensation expense for awards with both performance and market conditions that will be settled in cash.

DUCOMMUN INCORPORATED AND SUBSIDIARIES  
GAAP TO NON-GAAP OPERATING INCOME RECONCILIATION  
(Unaudited)  
(Dollars in thousands)

GAAP To Non-GAAP Operating Income	Three Months Ended			
	April 1, 2023	April 2, 2022	% of Net Revenues 2023	% of Net Revenues 2022
GAAP Operating income	\$ 6,372	\$ 9,123		
GAAP Operating income - Electronic Systems	\$ 10,011	\$ 9,411		
Adjustment:				
Restructuring charges	1,874	—		
Amortization of acquisition-related intangible assets	373	373		
Adjusted operating income - Electronic Systems	12,258	9,784	11.6 %	10.0 %
GAAP Operating income - Structural Systems	4,745	4,887		
Adjustment:				
Restructuring charges	2,296	—		
Guaymas fire related expenses	1,468	957		
Inventory purchase accounting adjustments	—	637		
Amortization of acquisition-related intangible assets	1,237	1,246		
Adjusted operating income - Structural Systems	9,746	7,727	12.9 %	11.7 %
GAAP Operating loss - Corporate	(8,384)	(5,175)		
Adjusted operating loss - Corporate	(8,384)	(5,175)		
Total adjustments	7,248	3,213		
Adjusted operating income	\$ 13,620	\$ 12,336	7.5 %	7.5 %

DUCOMMUN INCORPORATED AND SUBSIDIARIES  
GAAP TO NON-GAAP EARNINGS AND EARNINGS PER SHARE RECONCILIATION  
(Unaudited)  
(Dollars in thousands, except per share amounts)

	Three Months Ended	
	April 1, 2023	April 2, 2022
<b>GAAP To Non-GAAP Earnings</b>		
GAAP Net income	\$ 5,231	\$ 8,099
Adjustments:		
Restructuring charges (1)	3,336	—
Guaymas fire related expenses (1)	1,174	766
Insurance recoveries related to loss on operating assets (1)	(3,109)	—
Insurance recoveries related to business interruption (1)	—	(2,400)
Inventory purchase accounting adjustments (1)	—	510
Amortization of acquisition-related intangible assets (1)	1,288	1,295
Total adjustments	2,689	171
Adjusted net income	\$ 7,920	\$ 8,270

	Three Months Ended	
	April 1, 2023	April 2, 2022
<b>GAAP Earnings Per Share To Non-GAAP Earnings Per Share</b>		
GAAP Diluted earnings per share ("EPS")	\$ 0.42	\$ 0.66
Adjustments:		
Restructuring charges (1)	0.27	—
Guaymas fire related expenses (1)	0.09	0.06
Insurance recoveries related to loss on operating assets (1)	(0.25)	—
Insurance recoveries related to business interruption (1)	—	(0.20)
Inventory purchase accounting adjustments (1)	—	0.04
Amortization of acquisition-related intangible assets (1)	0.10	0.11
Total adjustments	0.21	0.01
Adjusted diluted EPS	\$ 0.63	\$ 0.67
Shares used for adjusted diluted EPS	12,538	12,328

(1) Includes effective tax rate of 20.0% for both 2023 and 2022 adjustments.

DUCOMMUN INCORPORATED AND SUBSIDIARIES  
NON-GAAP BACKLOG\* BY REPORTING SEGMENT  
(Unaudited)  
(Dollars in thousands)

	April 1, 2023	December 31, 2022
<b>Consolidated Ducommun</b>		
Military and space	\$ 444,318	\$ 457,354
Commercial aerospace	464,058	450,092
Industrial	52,329	53,374
Total	<u>\$ 960,705</u>	<u>\$ 960,820</u>
<b>Electronic Systems</b>		
Military and space	\$ 346,732	\$ 361,582
Commercial aerospace	108,373	125,590
Industrial	52,329	53,374
Total	<u>\$ 507,434</u>	<u>\$ 540,546</u>
<b>Structural Systems</b>		
Military and space	\$ 97,586	\$ 95,772
Commercial aerospace	355,685	324,502
Total	<u>\$ 453,271</u>	<u>\$ 420,274</u>

\* The Company defines backlog as potential revenue and is based on customer placed purchase orders and long-term agreements ("LTAs") with firm fixed price and expected delivery dates of 24 months or less. Backlog as of April 1, 2023 was \$960.7 million compared to \$960.8 million as of December 31, 2022. Under ASC 606, the Company defines performance obligations as customer placed purchase orders with firm fixed price and firm delivery dates. The remaining performance obligations disclosed under ASC 606 as of April 1, 2023 were \$874.0 million compared to \$853.0 million as of December 31, 2022.